

Changing Lives and Strengthening Communities



SOCIAL JUSTICE SERVICES

Supporting men and women leaving incarceration and young adults with complex clinical needs to make positive, sustainable life transitions.

Our belief that change is possible and attainable for everyone is at the core of our work in the Social Justice Services division of CRJ. Using innovative programming and by collaborating with community agencies, we provide hope and support to our clients so they can make safe and successful transitions into the community.

This year, some of our achievements included expanding our services into Rhode Island with the opening of our newest residential reentry center. Our centers in Boston; Albany, New York; and Manchester, New Hampshire, continued to benefit and shape their neighborhoods, including a new public art display inspired by the reentry program for women.



Honoring a Rhode Island reformer

CRJ opened its newest residential reentry center in a converted convent in Pawtucket in March and dedicated it to a champion of criminal justice reform with Rhode Island roots.

The Neil J. Houston Jr., located in the former St. Jean's Convent, is named for Houston, a Rhode Island native who was also the head of one of the organizations that later merged to become CRJ. Houston died in 1987. During a packed ribbon-cutting celebration, his brother, Jon Houston, said the naming of the center was a fitting tribute.

With a 25-bed capacity, the center serves men and women leaving federal prison who plan to live in Rhode Island. Previously, these clients were served by CRJ's Coolidge House in Boston. Going through the reentry process closer to where they plan to live long-term will benefit these clients by allowing them to build more lasting connections in the community.

Residents of the surrounding Woodlawn neighborhood were early and enthusiastic supporters of Houston House.



Telling the story of reentry – 45 feet high

With a name like "See Her", it's fitting that the four-story mural on the side of a residential building on Boston's Tremont Street is tough to miss.

It's painted in fluorescent red and black with a maze-like pattern drawing the viewer's eye up toward a portrait of Laura, a McGrath House resident. The pattern spells out the word "choice", a central theme for Detroit-based artist Ann Lewis – both the choices the women make as they leave incarceration and the choices the community makes about whether to recognize and embrace them.

Lewis met with Laura and other McGrath House residents and used their art projects and stories of strength and perseverance as inspiration for the mural. Boston non-profit Now + There, which promotes public art projects, connected Lewis and McGrath for the mural.

The mural will be on display until October 2018.

COMMUNITY STRATEGIES

Empowering people with intellectual or developmental disabilities to live as independently as possible

Our central goal in the Community Strategies division of CRJ is to provide our clients with supports tailored to their specific needs so they can thrive in the communities where they live. Following the tenets of Positive Behavioral Supports, we customize the support we provide; we don't look to make our clients fit our programs.

More than 200 individuals live richer, fuller lives thanks to our dedicated staff at our more than three-dozen community-based group homes and through our Shared Living program, which allows clients to live in a private residence with a vetted home provider who is qualified to support them.

Our clients in Massachusetts and New Hampshire are part of the community. They work, volunteer, and attend community events like classic car shows and baseball games.



Bonnie: A Shared Living success story

Bonnie came to live with Hang and her husband Bob at their home in 2013 through the Shared Living program. Before that, Bonnie, then in her early 30s, was homeless and living in a domestic violence shelter. At first, she was anxious and afraid. But with support from Hang and Bob, she overcame her anxiety and is now part of the family.

Bonnie loves to sing hymns and other songs with Hang, who accompanies them on piano. They have family movie nights and the family's two dogs, Kimchi and Sugar, are Bonnie's constant companions.

Hang has helped Bonnie learn how to make meals for herself, use the washing machine and the dryer, and save her money. Most importantly, though, Hang and Bob have made Bonnie feel safe.

"They're very good people," Bonnie said, resting her head on Hang's shoulder as Kimchi curled up between them on the couch. "I'm so blessed to have them in my life."

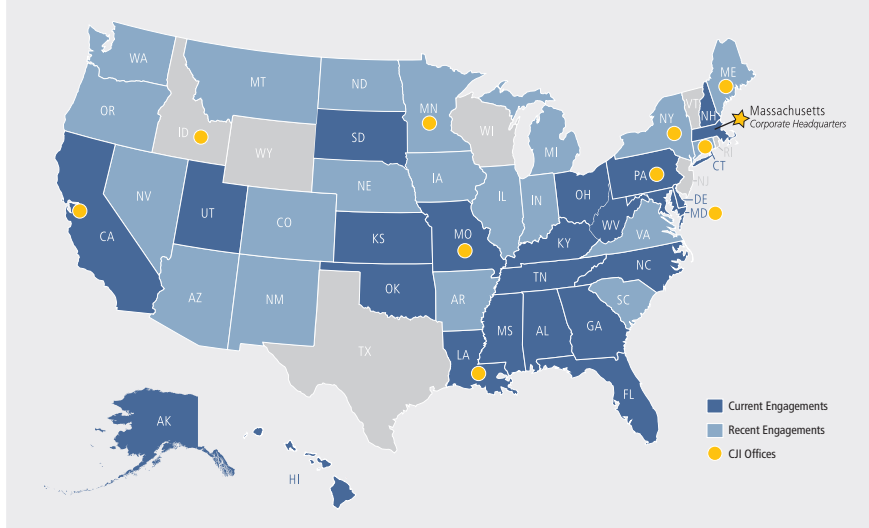
CRIME AND JUSTICE INSTITUTE

Working with local, state, and national criminal justice organizations to improve public safety and the delivery of justice

Over our long history, the Crime and Justice Institute has forged a reputation as a leader in advancing innovative, data-driven, and research-tested solutions that reduce costs, improve safety, and promote better outcomes for individuals involved in the criminal justice system.

We partner with local, state, and national criminal justice organizations on projects encompassing adult and juvenile criminal justice reform; improving corrections systems, particularly around the use of restrictive housing; pretrial reform; and advancing practices in policing to better serve communities.

Some examples of major achievements in fiscal year 2017 include CJI's involvement in passage of far-reaching legislative accomplishments that will impact the lives of thousands of youth and adults in Utah and South Dakota.



Mental health in the South Dakota justice system

In March, South Dakota Gov. Dennis Daugaard signed legislation aimed at improving outcomes for individuals with mental illness who come into contact with law enforcement and the criminal justice system. CJI, through the generous support of the Helmsley Charitable Trust, provided technical assistance to a task force that worked for eight months to come up with recommendations and then to turn those recommendations into legislation.

The legislation provides new tools for law enforcement to address mental health crises early and prevent jail admissions, expedites completion of competency exams for defendants, and provides more opportunities to divert people from the criminal justice system and into mental health treatment.



Improving outcomes for Utah youth

Also in March, Utah Gov. Gary Herbert signed sweeping juvenile justice reform legislation that shifts the state's focus from removing youth from their homes to expanding options for the courts and law enforcement to hold them accountable in community-based programs.

The legislation also frees up \$70 million for reinvestment in early interventions and evidence-based programs. CJI, in partnership with the Pew Charitable Trusts, provided technical assistance to the working group that came up with recommendations that formed the basis for the legislation. CJI is continuing to assist leaders in Utah with implementation of the legislation.

SOCIAL JUSTICE SERVICES

782

men and women were served in our residential reentry centers last year

75%

completed the program

COMMUNITY STRATEGIES

37

residential group homes in Massachusetts and New Hampshire

205

men and women with developmental disabilities better lives last year because of the work of our committed staff.

CRIME AND JUSTICE INSTITUTE

\$6.97M

value of new or renewed research and implementation grants awarded to the Crime and Justice Institute in 2017.

43

states where the Crime and Justice Institute has worked, providing research and assistance in implementing evidence-based practices that improve safety and promote fairness in justice systems while reducing costs.

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Fiscal Year 2017 Financial Summary

Consolidated Statement of Activities* Year ending June 30, 2017



INVESTMENTS IN CRJ

Government Contracts	\$40,072,623
Contributions and Grants	1,544,769
Other (including sale of selected fixed assets)	3,894,980
Income & Net Appreciation of Investments	830,638
TOTAL REVENUE	\$46,343,010

CRJ'S INVESTMENT IN HELPING OTHERS

Program Services	\$39,588,454
Administration	5,259,191
Fundraising	220,436
Other	402,795
TOTAL EXPENSES	\$45,470,876

STATEMENT OF FINANCIAL POSITION

ASSETS	2017	2016
Cash & Cash Equivalent	\$1,134,534	\$1,725,341
Contract & Contributions Receivable	5,869,880	4,340,994
Accrued Income	909,433	1,025,875
Prepaid Expenses	424,391	198,670
Investments	6,555,081	6,205,544
Net Property and Equipment	16,665,068	16,230,214
Other Assets	(673,091)	(988,531)
TOTAL ASSETS	\$30,885,296	\$28,738,107
LIABILITIES		
Payables & Other Current Liabilities	\$4,044,552	\$3,605,340
Deferred Revenue	496,751	536,079
Long Term Debt	9,955,796	9,161,413
TOTAL LIABILITIES	\$14,497,099	\$13,302,832
NET ASSETS	\$16,338,197	\$15,435,275

*Data presented is preliminary. The audited financial statements will be presented to the Board of Directors in December 2017. Contact CRJ at that time for a copy of the audited statements.

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Thank You for Supporting CRJ!

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Our Mission

We change lives and strengthen communities by advancing policy and delivering individualized services that promote safety, justice, and inclusion.