

Changing Lives and Strengthening Communities



2018 ANNUAL REPORT



SOCIAL JUSTICE SERVICES

Supporting men and women leaving incarceration and young adults with complex clinical needs to make positive, sustainable life transitions

The work of our Social Justice Services division is guided by our belief that change is possible and attainable for everyone. We provide hope and support to our clients by using innovative programming and collaborating with community agencies so that the men, women, and young adults we serve can succeed in the community.

The past year began with continued financial challenges for Massachusetts reentry programs, including CRJ's. But through hard work, determination, and coordinated advocacy, we were able to create opportunities through a new state budget line item dedicated to community-based residential reentry services. This substantial investment by the Commonwealth will expand access to vital reentry services statewide. Meanwhile, our federally-funded residential reentry centers in Boston; Albany, New York; Pawtucket, Rhode Island; and Manchester, New Hampshire, continued to change lives and support safer, stronger communities.



SECURING AN INVESTMENT IN MASSACHUSETTS REENTRY PROGRAMS

Community Resources for Justice led the advocacy movement that resulted in the Massachusetts Legislature including \$5 million in the fiscal year 2019 budget for community-based residential reentry programs.

In the fall of 2017, CRJ began a campaign to raise awareness of the lack of dedicated funding for reentry programs, many of which were forced to close or dramatically scale back their services in the past two years. A broad coalition including prosecutors, defense attorneys, law enforcement officials, elected officials, community organizations, and dozens of individuals joined the push for the Legislature to increase its investment beyond the \$90,000 that was included in the prior year's budget.

Hearing the call, lawmakers in both legislative chambers acted and included the \$5 million in the final budget for a grant program that will allow nonprofit organizations to seek funding for reentry programs.

The funding will allow an estimated 800 individuals to benefit from programs that combine accountability and intensive case management with support accessing housing, employment, substance abuse and mental health counseling, and more, so that they can make build new lives in the community.

COMMUNITY STRATEGIES

Empowering people with intellectual or developmental disabilities to live as independently as possible

Providing individuals with supports tailored to their specific needs so that they can thrive in the communities in which they live is the central goal of our Community Strategies division. We make our programs fit our clients; we don't look to make our clients fit programs.

More than 220 individuals live in community settings – either in our group homes or with specially qualified providers in private residences through our Shared Living program – enjoying richer, fuller lives. Our clients are active members of their communities in Massachusetts and New Hampshire, where they work, volunteer, and pursue their own unique interests like stage acting, raising chickens, gardening, and cheering on their favorite sports teams.

RAISING CHICKENS BRINGS RESPONSIBILITY AND PRIDE

In the past year, some new residents have taken up roost alongside clients at Community Strategies' Bellingham group home.

The clucking, squawking, strutting crew is a flock of Rhode Island red hens that moved in last fall and became unofficial mascots. The clients work hard keeping up with the birds and their big personalities, making sure they're well fed and have plenty of water, cleaning up the coop, and shutting them in at night to keep them safe from predators.

Taking care of the Rhode Island reds gives the Bellingham residents a sense of pride and responsibility that makes keeping up with the feisty fowls well worth it.



CLIENTS GIVE COMMUNITY STRATEGIES PROGRAMS HIGH MARKS

Clients living Community Strategies' Massachusetts programs feel safe, respected, and in charge of important decisions in their lives, according to a survey completed in the spring of 2018.

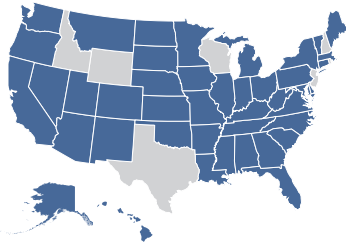
Community Strategies sought feedback from 179 clients on a wide range of aspects of their care and lives. Of the 167 individuals who responded:

- 95% said they felt their personal possessions are safe, up from 88% in 2016;
- 92% said they feel that staff members do their job well, up from 87%;
- 91% said they feel staff respect them, up from 88%; and
- 90% said they manage their own money, up from 65%.

Community Strategies' programs support and challenge clients to live as independently as possible and to participate in the community. Staff encourage clients to exercise their right to pursue their interests and advocate for themselves.

CRIME AND JUSTICE INSTITUTE

Working with local, state, and national criminal justice organizations to improve public safety and the delivery of justice



The Crime and Justice Institute has long been a leader in advancing innovative, data-driven, and research-tested solutions that reduce costs, improve safety, and promote better outcomes for individuals involved in the criminal justice system.

Our work encompasses developing and implementing adult and juvenile justice system reforms; improving corrections systems, particularly around the use of restrictive housing; enhancing pretrial systems; and advancing practices in policing to better serve communities.



OKLAHOMA CRIMINAL JUSTICE LEGISLATION AVERTS NEED FOR 4,800 PRISON BEDS

In April, Oklahoma Governor Mary Fallin signed a package of seven criminal justice bills designed to curb growth in the state's packed prisons and strengthen public safety.

The Crime and Justice Institute, with its partners at the Pew Charitable Trusts, provided technical assistance to the task force charged with developing recommendations that formed the foundation for the legislation. CJJ also supported state leadership throughout the legislative process.

The bill signings marked a major milestone after two years of data gathering, analysis, and debate. The bills are projected to avert 67 percent of the anticipated growth in Oklahoma's prison population over the next decade, avoiding the need for 4,800 additional beds.

STATES SHARE JUVENILE JUSTICE SUCCESS STORIES AT CJJ CONFERENCE

In June, representatives from seven states shared how they tackled sweeping juvenile justice reforms to improve outcomes for young people and how other states can use their success as a model for reforms of their own.

CJJ hosted the conference with support from the Pew Charitable Trusts. The event featured presentations from states that received technical assistance support from CJJ to develop and pass reforms. Leaders from nine states interested in improving their juvenile justice systems attended.

For each state, developing and implementing juvenile justice reforms is a long and ongoing process. But speakers at the conference said improving the lives of young people is worth the effort.

Our Impact by the Numbers

SOCIAL JUSTICE SERVICES

646
Men and women served in our residential reentry centers in fiscal year 2018

76%
Program completion rate

7,103
Reentry clients served from 2005 to 2018

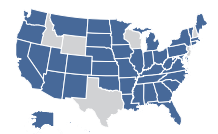
COMMUNITY STRATEGIES

38
Residential group homes in Massachusetts and New Hampshire

61
Clients in private homes through Shared Living

167
Clients in residential group homes

CRIME AND JUSTICE INSTITUTE



43
States where CJJ has completed projects

\$4.91M
Value of new or renewed research and implementation grants in fiscal year 2018

700+
Individuals who participated in CJJ training in the past four years

Board and Executive Staff

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Fiscal Year 2018 Financial Summary

Consolidated Statement of Activities* Year ending June 30, 2018



INVESTMENTS IN CRJ

Government Contracts	\$41,751,765
Contributions and Grants	1,693,139
Other (including sale of selected fixed assets)	3,415,940
Income & Net Appreciation of Investments	529,879
TOTAL REVENUE	\$47,390,723

CRJ'S INVESTMENT IN HELPING OTHERS

Program Services	\$40,277,893
Administration	5,103,722
Fundraising	36,581
Other	470,266
TOTAL EXPENSES	\$45,888,462

STATEMENT OF FINANCIAL POSITION

ASSETS	2018	2017
Cash & Cash Equivalent	\$ 1,537,257	\$ 1,134,534
Contract & Contributions Receivable	5,066,765	5,869,880
Accrued Income	1,596,515	909,433
Prepaid Expenses	412,002	424,391
Investments	6,748,519	6,555,081
Net Property and Equipment	16,463,116	16,665,068
Other Assets	(398,855)	(673,091)
TOTAL ASSETS	\$31,425,319	\$30,885,296
LIABILITIES		
Payables & Other Current Liabilities	\$ 3,334,801	\$ 4,044,552
Deferred Revenue	165,693	496,751
Long Term Debt	10,034,364	9,955,796
TOTAL LIABILITIES	\$13,534,858	\$14,497,099
NET ASSETS	\$17,890,461	\$16,388,197

*Data presented is preliminary. The audited financial statements will be presented to the Board of Directors in December 2018. Contact CRJ at that time for a copy of the audited statements.

2017 - 2018 Leadership Donors

Thank You for Supporting CRJ!

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355 Boylston Street
Boston, MA 02116
Phone: 617-482-2520
Fax: 617-262-8054
www.crj.org



Our Mission

We change lives and strengthen communities by advancing policy and delivering individualized services that promote safety, justice, and inclusion.